

**The British Columbia
Society for the Prevention
of Cruelty to Animals**

Consolidated Financial Statements
September 30, 2022
(in thousands of dollars)



Independent auditor's report

To the Members of The British Columbia Society for the Prevention of Cruelty to Animals

Our qualified opinion

In our opinion, except for the possible effects of the matter described in the *Basis for qualified opinion* section of our report, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of The British Columbia Society for the Prevention of Cruelty to Animals and its subsidiary (together, the Society) as at September 30, 2022 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

What we have audited

The Society's consolidated financial statements comprise:

- the consolidated statement of financial position as at September 30, 2022;
- the consolidated statement of operations and changes in net assets for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information.

Basis for qualified opinion

In common with many not-for-profit organizations, the Society derives revenues from cash donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to donations and fundraising revenues, net operating surplus (deficit) and cash provided by (used in) operating activities for the years ended September 30, 2022 and 2021, current assets as at September 30, 2022 and 2021 and net assets as at the beginning and the end of the years ended September 30, 2022 and 2021. Our audit opinion on the consolidated financial statements for the year ended September 30, 2021 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

PricewaterhouseCoopers LLP
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Independence

We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Society to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers LLP

Chartered Professional Accountants

Vancouver, British Columbia
January 19, 2023

The British Columbia Society for the Prevention of Cruelty to Animals
Consolidated Statement of Financial Position
As at September 30, 2022

(in thousands of dollars)

					2022	2021
	Operating \$	Capital \$	Internally Restricted \$	Endowment \$	Total \$	Total \$
Assets						
Current assets						
Cash	1,287	-	-	-	1,287	755
Short-term investments (note 3)	22,710	-	-	-	22,710	13,462
Accounts receivable	551	-	-	-	551	589
Prepaid expenses	378	-	-	-	378	412
Supplies	751	-	-	-	751	629
	25,677	-	-	-	25,677	15,847
Capital assets (note 4)	-	30,423	-	-	30,423	31,630
Life insurance policies (note 8)	616	-	-	-	616	563
Long-term investments (note 3)	13,214	26,187	20,354	1,976	61,731	65,570
	39,507	56,610	20,354	1,976	118,447	113,610
Liabilities						
Current liabilities						
Accounts payable and accrued liabilities (note 6)	4,752	-	-	-	4,752	3,904
Current portion of capital leases	-	480	-	-	480	588
	4,752	480	-	-	5,232	4,492
Capital leases	-	642	-	-	642	731
Deferred contributions (note 8)	34,429	-	-	-	34,429	46,145
Post-employment benefits payable (note 7)	326	-	-	-	326	445
	39,507	1,122	-	-	40,629	51,813
Net Assets						
Endowments (note 9)	-	-	-	1,976	1,976	1,798
Internally restricted	-	-	20,354	-	20,354	2,780
Externally restricted for capital	-	55,488	-	-	55,488	48,501
Unrestricted	-	-	-	-	-	8,718
	-	55,488	20,354	1,976	77,818	61,797
	39,507	56,610	20,354	1,976	118,447	113,610

Commitments (note 12)**Approved by the Board of Directors**

DocuSigned by:

 B7FB8489408548A
 Catherine Ruby

Director

DocuSigned by:

 DE747754F4FB40A
 Victoria Brydon

Director

The accompanying notes are an integral part of these consolidated financial statements.

The British Columbia Society for the Prevention of Cruelty to Animals
Consolidated Statement of Operations and Changes in Net Assets
For the year ended September 30, 2022

(in thousands of dollars)

					2022	2021
	Operating \$	Capital \$	Internally restricted \$	Endowment \$	Total \$	Total \$
Revenue						
Donations and fundraising	23,957	2,024	-	178	26,159	23,854
Legacies and life insurance	19,920	7,447	-	-	27,367	7,548
Kennelling and bylaw enforcement services	3,152	-	-	-	3,152	2,667
Sheltering, medical, clinical and social enterprise services	7,247	-	-	-	7,247	7,093
Lotteries and raffles	4,252	-	-	-	4,252	2,242
Government grants	-	-	-	-	-	1,050
Other grants	1,189	61	-	-	1,250	540
Changes in fair value of investments and interest income (note 3)	(2,360)	(1,165)	(141)	-	(3,666)	6,569
Gain on disposal of capital assets (note 4)	-	49	-	-	49	1
	57,357	8,416	(141)	178	65,810	51,564
Program expenses						
Sheltering, kennelling, bylaw enforcement and social enterprise services	16,620	-	35	-	16,655	14,739
Hospital and clinics	4,702	-	-	-	4,702	4,823
Veterinary care and spay and neuter	3,382	-	-	-	3,382	2,916
Cruelty investigations	4,577	-	-	-	4,577	4,623
Animal health and welfare	869	-	-	-	869	922
Humane education	1,187	-	-	-	1,187	1,093
Advocacy	1,726	-	44	-	1,770	1,390
	33,063	-	79	-	33,142	30,506
General expenses						
Administration and program support	5,141	-	410	-	5,551	4,482
Revenue development	7,715	174	-	-	7,889	6,025
	12,856	174	410	-	13,440	10,507
Operating surplus (deficit) before the undernoted	11,438	8,242	(630)	178	19,228	10,551
Bank charges and interest	751	-	-	-	751	698
Amortization of capital assets	-	2,456	-	-	2,456	2,420
Net operating surplus (deficit)	10,687	5,786	(630)	178	16,021	7,433
Net assets – September 30, 2021	8,718	48,501	2,780	1,798	61,797	54,413
Actuarial loss and plan amendments on accrued employee future benefits	-	-	-	-	-	(49)
Interfund transfers (note 10)	(19,405)	1,201	18,204	-	-	-
Net assets – September 30, 2022	-	55,488	20,354	1,976	77,818	61,797

The accompanying notes are an integral part of these consolidated financial statements.

The British Columbia Society for the Prevention of Cruelty to Animals
Consolidated Statement of Cash Flows
For the year ended September 30, 2022

(in thousands of dollars)

	2022	2021
	\$	\$
Cash provided by (used in)		
Operating activities		
Net operating surplus	16,021	7,433
Items not affecting cash		
Amortization of capital assets	2,456	2,420
Gain on disposal of capital assets	(49)	(1)
Gifted land	-	(192)
Loss (gain) on investments	6,915	(5,277)
	<u>25,343</u>	<u>4,383</u>
Changes in non-cash working capital items		
Deferred contributions	(11,769)	12,745
Accounts receivable	38	(9)
Prepaid expenses	34	(236)
Supplies	(122)	(176)
Actuarial loss and plan amendments on accrued employee future benefit	-	(49)
Accounts payable and accrued liabilities	848	(70)
Post-employment benefits	(119)	(19)
	<u>14,253</u>	<u>16,569</u>
Investing activities		
Purchase of capital assets	(909)	(1,952)
Proceeds on disposal of capital assets	49	-
Purchase of investments	(35,246)	(108,054)
Proceeds on sale of investments	22,922	95,430
	<u>(13,184)</u>	<u>(14,576)</u>
Financing activities		
Repayment of capital leases	(537)	(600)
	<u>532</u>	<u>1,393</u>
Increase in cash	532	1,393
Cash (bank indebtedness) – Beginning of year	755	(638)
Cash – End of year	1,287	755

The accompanying notes are an integral part of these consolidated financial statements.

The British Columbia Society for the Prevention of Cruelty to Animals

Notes to Consolidated Financial Statements

September 30, 2022

(in thousands of dollars)

1 Organization information

The British Columbia Society for the Prevention of Cruelty to Animals (the Society) is a charitable organization incorporated in 1895 by an Act of the Legislative Assembly of the Province of British Columbia, now called the Prevention of Cruelty to Animals Act, R.S. 372. The Society may form and establish branches at its discretion anywhere in British Columbia. The Society helps prevent cruelty to animals, investigates incidents of animal cruelty, delivers medical and clinical animal health care, provides education to the public on the ethical and humane treatment of animals, and provides kennelling and bylaw enforcement services to municipalities throughout the province. As a registered charity, the Society is not subject to income taxes.

Effective September 30, 2016, 100% ownership of the issued share capital of Burnaby Veterinary Hospital Ltd. (the Hospital) was gifted, for \$nil consideration, to the Society. The Hospital is a private limited company incorporated under the Canadian Business Corporations Act, providing veterinary services and selling related products to its customers, thereby, the operations of the Hospital complement those of the Society directly. Subsequent to the gift, the results of the Hospital are consolidated into those of the Society.

2 Summary of significant accounting policies

Basis of presentation and consolidation

The consolidated financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO). These consolidated financial statements reflect the combined assets, liabilities, net assets, revenue and expenses of the Society's provincial office, four veterinary facilities, thirty animal community centres, four education and adoption centres, a wild animal rehabilitation centre, two branches without facilities, and the results of the wholly owned subsidiary, Burnaby Veterinary Hospital Ltd. (see note 1 above).

Intercompany balances, and revenue and expenses arising from intercompany transactions, are eliminated in preparing the consolidated financial statements.

New and amended accounting policies

On October 1, 2021, the Society adopted amendments to Accounting Standards for Private Enterprises Section 3856, Financial Instruments. The adoption of the amendments did not materially impact the Society's consolidated financial statements.

Fund accounting

The Society maintains its accounts in accordance with the principles of fund accounting. Resources are classified for accounting and reporting purposes into funds according to the activity or objective specified.

The Operating Fund reports the general operating activities of the Society and the allocation of fund balances for internally and externally restricted purposes.

The British Columbia Society for the Prevention of Cruelty to Animals

Notes to Consolidated Financial Statements

September 30, 2022

(in thousands of dollars)

The Capital Fund reports the Society's property that has been funded by restricted capital contributions and amounts transferred from the Operating Fund.

The Internally Restricted Fund reports the Society's net assets that have been designated for specific purposes by the Society's Board of Directors (note 10).

The Endowment Fund reports contributions subject to externally imposed stipulations that the resources contributed be maintained permanently.

Revenue recognition

The Society follows the restricted fund method of accounting for contributions. Fundraising revenue, unrestricted donations and unrestricted grants are recorded as revenue in the Operating Fund when received or receivable, if the amount can be reasonably estimated and collection is reasonably assured. When a contribution is restricted for a specific use, the revenue is recorded as a deferred contribution in the Operating Fund and recognized as revenue when the specified terms have been satisfied. Kennelling, bylaw enforcement, sheltering, medical, clinical and social enterprise services are recognized as revenue in the Operating Fund in the period in which the services are provided. Revenue from lottery ticket sales and raffles is recognized in the Operating Fund when received. Legacies are recorded as revenue in the Operating Fund when cash is received, unless restricted by the terms of the will. If externally restricted, legacies are recorded as deferred contributions in the Operating Fund and recognized as revenue when the terms of the will are met.

Contributions externally restricted for capital expenditures are recorded as revenue in the Capital Fund when received or when receivable if the amount can be reasonably estimated and collection is reasonably assured.

Endowment contributions are recognized as revenue in the Endowment Fund when received or when receivable if the amount can be reasonably estimated and collection is reasonably assured.

Unrestricted investment income is recorded as revenue when earned in the Operating Fund. If externally restricted for capital purposes, investment income is recorded as revenue when earned in the Capital Fund. If restricted for other purposes, investment income is allocated to the deferred contribution account in the Operating Fund and recognized as revenue in the Operating Fund when the related expenses have been incurred.

The Society receives donations of goods and services from time to time as well as donated shares. Because of the difficulty in determining their fair value, contributed goods and services are not recognized in the consolidated financial statements. Contributed share capital is recognized in the consolidated financial statements at fair value of the consideration received.

The British Columbia Society for the Prevention of Cruelty to Animals

Notes to Consolidated Financial Statements

September 30, 2022

(in thousands of dollars)

Investments

Investments consist of amounts invested in both individual securities and pooled fund units. The investments consist of short-term notes, bonds and debentures, and marketable equity securities.

Investment income comprises the Society's share of interest, dividends and realized and unrealized gains/losses on the underlying assets.

All investments are carried at market value. Changes in market value are included in the consolidated statement of operations and changes in net assets or in deferred contribution balances, as appropriate.

Supplies

Supplies consist of animal medication and feed, office supplies and items held in stock to support merchandise sales operations and are valued at the lower of cost and net realizable value.

Capital assets

Property, buildings and equipment are recorded at cost and amortized over their estimated useful economic lives using the straight-line method at the following annual rates:

Buildings	20 years
Furniture and equipment	8 – 10 years
Shelter and medical equipment	8 – 10 years
Vehicles	5 years
Computer equipment and software	3 years
Leasehold improvements	life of lease
Leased vehicles	life of lease

Projects-in-progress are not amortized until the assets are put into use.

Post-employment benefits payable

The Society is required to pay post-employment benefits to certain unionized employees upon completion of employment. The Society is also required to pay post-employment benefits to salaried employees for services provided prior to December 31, 2001. Certain senior managers who retired prior to December 31, 2001 also receive post-employment benefits including the payment of insurance premiums for health, medical, dental, life, and accidental death and dismemberment.

The Society records these benefits based on annual actuarial valuations. The cost of benefits earned is determined as the actuarial present value of all future post-employment benefits that will be paid on behalf of employees and their dependants, multiplied by the ratio of their service at the valuation date to their projected service at their full eligibility date.

Adjustments from plan amendments, changes in assumptions, and experience gains and losses are recognized immediately in the consolidated statement of operations and changes in net assets.

The British Columbia Society for the Prevention of Cruelty to Animals

Notes to Consolidated Financial Statements

September 30, 2022

(in thousands of dollars)

Financial instruments

The Society's financial instruments consist of cash, short-term and long-term investments, accounts receivable, accounts payable and accrued liabilities and capital leases.

Cash, accounts receivable, bank indebtedness, accounts payable and accrued liabilities and capital leases are initially measured at fair value and subsequently carried at amortized cost.

Short-term and long-term investments are initially measured and subsequently carried at fair value.

Use of estimates

The preparation of consolidated financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those reported. Items requiring the use of management estimates include recognition of accrued liabilities, amortization periods and rates related to buildings and equipment and claims relating to contingencies.

3 Investments

	Fair value	
	2022	2021
	\$	\$
Cash and short-term deposits	5,534	4,745
Bonds and fixed income	47,060	43,957
Marketable equity securities – Canadian	22,202	21,924
Marketable equity securities – foreign	9,645	8,406
	<u>84,441</u>	<u>79,032</u>
Less: Long-term investments (non-current)	61,731	65,570
	<u>22,710</u>	<u>13,462</u>

The British Columbia Society for the Prevention of Cruelty to Animals
Notes to Consolidated Financial Statements
September 30, 2022

(in thousands of dollars)

Investment income consists of the following:

	2022	2021
	\$	\$
Interest income and dividends	2,534	1,962
Realized (loss) gain on investments	(346)	8,979
Unrealized (loss) gain on investments	(6,569)	(3,701)
	<u>(4,381)</u>	<u>7,240</u>
Less: Restricted investment income (loss) allocated to deferred contributions	2,706	(3,979)
Add: Restricted investment (loss) income recognized as revenue	(1,991)	3,308
	<u>715</u>	<u>(671)</u>
	<u>(3,666)</u>	<u>6,569</u>

4 Capital assets

	<u>2022</u>		<u>2021</u>	
	Cost	Accumulated	Net	Net
	\$	amortization	\$	\$
		\$		
Land	6,335	-	6,335	6,335
Buildings	36,262	16,311	19,951	19,701
Leasehold improvements	4,954	4,205	749	695
Shelter and medical equipment	2,580	1,628	952	988
Computer equipment and software	2,284	2,018	266	227
Furniture and equipment	176	102	74	88
Vehicles	92	74	18	28
Construction-in-progress	930	-	930	2,222
Capital leases on vehicles	3,557	2,409	1,148	1,346
	<u>57,170</u>	<u>26,747</u>	<u>30,423</u>	<u>31,630</u>

Construction-in-progress are building and leasehold improvements that are being constructed. During the year, two leased vehicles, whose book values were at \$nil at the time of the sales, have been sold at \$39 and \$10 respectively, resulting in capital gain of \$49.

The British Columbia Society for the Prevention of Cruelty to Animals

Notes to Consolidated Financial Statements

September 30, 2022

(in thousands of dollars)

5 Credit facilities

As at September 30, 2022, the Society had two lines of credit: a \$2,000 line of credit for general operating purposes (operating line) and a \$1,000 line of credit for capital purposes (capital line).

The operating line includes a maximum of \$200 for the Society's credit cards and a maximum of \$250 in standby provisions relating to letters of guarantee. The remainder of \$1,550 is available for the Society's operations. The amount drawn against the operating line as at September 30, 2022 was \$nil (2021 – \$nil). The amount drawn against the standby provisions as at September 30, 2022 was \$nil (2021 – \$nil). The operating line bears interest at the bank's prime rate plus 0.25%, payable monthly.

The capital line bears interest at the bank's prime rate plus 0.50%, payable monthly. There were no amounts drawn against this facility as at September 30, 2022 (2021 – \$nil).

The Society has provided the following as security for the lines of credit: a general assignment of book debts; a general security agreement over all present and future personal property with appropriate insurance coverage payable to the bank; and hypothecation of unrestricted investment assets for which the bank is custodian.

6 Accounts payable and accrued liabilities

Accounts payable and accrued liabilities include government remittances which consist of amounts (such as property taxes, sales taxes, payroll withholding taxes and workers' compensation premiums) required to be paid to government authorities and are recognized when the amounts come due. As at September 30, 2022, \$236 (2021 – \$140) is included within accounts payable and accrued liabilities.

The credit card facility used by the Society as at September 30, 2022 was \$141 (2021 – \$164).

7 Post-employment benefits payable

Post-employment benefits payable of \$326 (2021 – \$445) include current service costs, interest, benefits paid and actuarial gains and losses. The most recent actuarial valuation was prepared by Mercer LLC as of September 30, 2021. The market value of plan assets is \$nil (2021 – \$nil). The significant actuarial assumptions adopted in measuring the Society's accrued benefit obligations include the discount rate of 4.95% (2021 – 2.90%) and rate of compensation increase of 2.00% (2021 – 2.00%).

The British Columbia Society for the Prevention of Cruelty to Animals
Notes to Consolidated Financial Statements
September 30, 2022

(in thousands of dollars)

8 Deferred contributions

	2022 \$	2021 \$
Balance – Beginning of year	46,145	33,349
Deferred contributions received	10,365	18,742
Deferred contributions recognized as revenue	(22,134)	(5,999)
Tax receipts issued for life insurance policy premiums	53	53
Balance – End of year	34,429	46,145

The principal amount of the life insurance policies assuming they do not lapse is \$1,668 (2021 – \$1,668).

9 Endowments

The endowments are included in long-term investments. Earnings from the endowments are to be used for the purposes specified by the donors. The capital is permanently endowed to the Society. Loss from endowments, net of expenses, totalling \$57 was recorded for the year ended September 30, 2022 (2021 – income of \$14).

10 Interfund transfers

Interfund transfers include transfers from the Operating Fund to the Internally Restricted Fund for specific programs and strategic initiatives internally restricted by the Board of Directors (including \$7,435 towards an operating reserve \$1,200 towards strategic initiatives and \$9,569 towards facilities maintenance and replacement), and transfers between the Operating Fund (\$1,201) and Capital Fund for externally restricted capital expenditures.

11 Financial instruments and risk management

a) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Society is exposed to currency risk as a portion of investments is invested in foreign equities (note 3). The Society mitigates this risk by using professional investment management services and monitoring foreign currency fluctuations periodically.

b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The Society is exposed to interest rate risk through short-term deposits and fixed income investments. Management frequently reviews the interest rates to mitigate risk and uses professional investment management services.

The British Columbia Society for the Prevention of Cruelty to Animals

Notes to Consolidated Financial Statements

September 30, 2022

(in thousands of dollars)

c) Market and other price risk

Market and other price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices. The Society's investments are subject to market risk through its equity and fixed income investments. The Society mitigates this risk by diversifying its investments across asset classes and by using professional investment management services.

d) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur financial loss. The Society does not have a significant concentration of credit risk in any single party or group of parties. Accounts receivable are due primarily from several donors and British Columbia municipalities under animal control contracts.

e) Liquidity risk exposure

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet commitments associated with financial instruments. The Society is not exposed to significant liquidity risk.

There have not been any significant changes in risk exposure from prior years.

12 Commitments

The Society has committed to leases on certain of its vehicles and properties. The lease payments are as follows:

	\$
2023	950
2024	744
2025	376
2026	191
2027	47
	<hr/>
	2,308
	<hr/>

Of \$2,308 committed leases, the Society has capital lease obligations and financial charges of \$1,255, payable within five years, on leased vehicles.